



ECDC Management Board

# Minutes of the Fifty-first Meeting 24 March 2021 (audioconference)

*Adopted by the ECDC Management Board at its Fifty-second meeting, 16 June 2021*

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## Summary of Proceedings – ECDC Management Board Meeting

The Fifty-first meeting of the ECDC Management Board convened on 24 March 2021 as a virtual meeting due to the COVID-19 pandemic. During the meeting, the Management Board:

- ❖ adopted the programme of the meeting;
- ❖ adopted the minutes of the Fiftieth meeting of the Management Board;
- ❖ approved the Consolidated Annual Activity Report on the Centre's Activities in 2020 (including Draft Analysis and Assessment of Annual Report of the Director 2020);
- ❖ approved the Provisional Annual Accounts 2020, including Report on Budgetary and Financial Management;
- ❖ took note of the summary of discussions held at the 45<sup>th</sup> meeting of the ECDC Audit Committee;
- ❖ took note of the Report on Implementation of the Work Programme 2021 up until present;
- ❖ took note of the general update from the Director, including presentation of some elements of the European Ombudsman report on how the ECDC gathered and communicated information during the COVID-19 crisis, and agreed to include a more in-depth discussion on the recommendations of the Ombudsman on the agenda of the next Management Board meeting in June 2021, with focus on the recommendations relating to ECDC's communication policy;
- ❖ took note of the update on COVID-19 related activities, including immunisation;
- ❖ discussed the Action plan to address the recommendations from the third external evaluation and the strategic and performance analysis of the ECDC response to COVID-19;
- ❖ took note of the description of the process for possible extension/selection of the ECDC Director (closed session);
- ❖ took note of the update on ECDC compliance;
- ❖ took note of the update from the German Presidency of the Council of the EU;
- ❖ took note of the update from the Portuguese Presidency of the Council of the EU;
- ❖ took note of the update from the European Commission;
- ❖ took note of the update on the planning of the ECDC Third Joint Strategy Meeting (JSM).

## Opening and welcome from the Chair (and noting the Representatives)

1. Zofija Mazej Kukovič, Deputy Chair of the ECDC Management Board, welcomed all the participants to the Fifty-first meeting of the Management Board, noting that the Chair of the Management Board was unable to attend this time. The meeting convened via audio conference. A special welcome was extended to Thomas Dentzer, newly appointed alternate, Luxembourg, and Mario Fafangel, newly appointed alternate, Slovenia.
2. Apologies had been received from Barbara Kerstiens, DG RTD, European Commission (proxy given to John F Ryan, European Commission). The Deputy Chair informed the Management Board that two members of the ECDC Staff Committee would participate as observers during the discussions on the action plan to address the recommendations from the third external evaluation and the strategic and performance analysis of the ECDC response to COVID-19.

## Welcome from the Director, ECDC

3. Andrea Ammon, Director, ECDC, warmly welcomed the Management Board members and thanked them for taking the time to participate in the meeting despite the high pressure that all Member States were facing due to the ongoing pandemic.

## Adoption of the draft programme (and noting the declarations of interest and proxy voting, if any) (Document MB51/01 Rev. 1)

4. The draft programme was adopted without changes.
5. Following the adoption of the programme, the Chair asked each member whether s/he wished to add any oral declaration(s) of interest to her/his Annual Declaration of Interest (ADoI) submitted previously. None were declared.

The Management Board adopted the draft programme.

## Adoption of the draft minutes of the 50<sup>th</sup> meeting of the Management Board (Stockholm, 25 November 2020) (Document MB51/02)

6. The Deputy Chair noted that amendments had been requested by the Netherlands (point 31) and by the Deputy Chair herself (points 13 and 24). These changes had been taken into account in the minutes circulated to the Board ahead of the meeting. There were no further comments on the draft minutes.

The Management Board adopted the minutes of the Fiftieth meeting of the Management Board.

## Consolidated Annual Activity Report (CAAR) on the Centre's Activities in 2020 (including Draft Analysis and Assessment of Annual Report of the Director 2020) (Document MB51/03)

7. Andrea Ammon, Director, ECDC, presented the highlights of the Consolidated Annual Activity Report 2020. In 2020, ECDC delivered 56% of the outputs initially planned in its SPD, and 90% of the outputs of the COVID-19 work plan approved in May 2020. At each point in time, around a third of the ECDC staff was engaged in the COVID-19 public health event first-line response team. In addition, a vast amount of unplanned requests were addressed, and an unprecedentedly high number of unplanned outputs were produced in response to the pandemic. Compared to the previous year, the budget increased from 59.3 to 62.5 M€. There was a decrease in the budget implementation compared to 2019 (-2,4% for

commitments and -6,1% for payments). The number of staff amounted to 280 (TA + CA) plus 38 temporary staff for COVID-19 and project-related work.

8. The Director then provided an overview of the COVID-19 response activities carried out in 2020. In addition to the large amount of Rapid Risk Assessments and other outputs related to COVID-19, ECDC responded to an unprecedented number of media requests, and produced videos, leaflets, and infographics for the general public.

9. Following the presentation, the floor was opened for discussion. Several MB members expressed their appreciation of the work of the ECDC and thanked the ECDC staff for the excellent scientific support provided during the COVID-19 pandemic. One MB member congratulated the ECDC for having managed to implement a large part of the planned activities despite the crisis. She highlighted in particular the ECDC contribution to the Joint Action on AMR and the cooperation with UNAIDS on Pre-Exposure Prophylaxis (PrEP). One MB member asked whether the 20 additional staff posts granted for COVID work were sufficient, and whether it was foreseen that these would be prolonged, keeping in mind that it will be necessary to evaluate the crisis after the pandemic and it will be challenging if the staff is no longer present. In addition, there will need to be capacity for crisis management also in the future. Lastly, she asked whether secondment from other EU agencies had been considered.

10. Andrea Ammon thanked the MB members for their appreciation of the work carried out and added that she would convey this message to the ECDC staff. Concerning the 20 CA posts, she replied that they were not sufficient, and the Centre had also relied on interims for part of the tasks. For 2021, ECDC has been granted 31 additional posts as part of the reinforcement linked to the European Commission proposal for strengthening the ECDC mandate. However, these do not always coincide with the needs for COVID related work. Secondment from other EU agencies was possible, but the needed expertise was not always available.

11. Lastly, responding to a question from the Deputy Chair on how 2020 was different from previous years, the Director noted that the year had been different in every single part both internally and externally. She highlighted the tremendous attention that ECDC had got during the pandemic and to which the Centre had had to adapt very quickly. She had participated in multiple briefings in the European Parliament as well as in the Informal Health Councils, and the meetings of the European Council's crisis coordination mechanism IPCR. The interaction with other EU agencies had been strengthened, including with the agencies in the transport area (EASA, ERA, EMSA). The Director also held regular bilateral meetings with the WHO Regional Director for Europe and technical discussions took place almost daily between ECDC and WHO colleagues. ECDC also increased its collaboration with global CDCs. New Memoranda of Understanding are currently being discussed with Mexico and South Korea, and also Japan has expressed interest for strengthening the cooperation with ECDC.

12. Johan Carlson, Chair of the Audit Committee, summarised the discussions in the AC mentioning that the AC had noted the new format of the Consolidated Annual Activity Report, and the new information provided, especially on controls. ECDC had clarified that there will be further work performed in 2021 to better define the indicators used to assess the benefits and cost of controls, and that a working group will be formed with other agencies to harmonise the calculations of the cost of controls. The AC recommended the Management Board to approve the assessment of the Annual Report 2020.

The Management Board approved the Consolidated Annual Activity Report on the Centre's Activities in 2020 (including Draft Analysis and Assessment of Annual Report 2020).

## **Summary of discussions held at the 45th meeting of the ECDC Audit Committee (Stockholm, 23 March 2021), including its recommendations**

13. Johan Carlson, Chair of the Audit Committee, gave a summary of the discussions from the 45<sup>th</sup> Audit Committee (AC) meeting, which took place on 23 March 2021. He mentioned that the Internal Audit Service (IAS) had presented the results of the IAS audit on Human Resource Management and Ethics

carried out in March 2020. In the discussion that followed, the AC had underlined the importance of the correct application of the Implementing Rules, which is a legal obligation. The AC expressed satisfaction with the actions defined in the action plan prepared by ECDC and agreed by the IAS. Concerning the regular update on audit activities, he noted that four new observations had been received, while four observations had been closed (three currently with IAS for review). Some delays had occurred, but the AC was generally pleased with the progress made on implementing the recommendations. Five observations were currently open: four of these are new, and the fifth will be implemented by Q2 2021. The AC had also received a progress report on the implementation of the 2021 budget and taken note of the Fourth Supplementary and Amending Budget 2020, which included the budget transfers made under the responsibility of the Director.

The Management Board took note of the of the summary of discussions held at the 45th meeting of the ECDC Audit Committee.

### ***a) Provisional Annual Accounts 2020, including Report on Budgetary and Financial Management (Document MB51/04)***

14. Anja Van Brabant, Head of Section, Finance and Accounting, Resource Management Services, ECDC, presented the Provisional Annual Accounts 2020. She recalled that the Accounts consist of two parts: the financial statements of the Centre and the report on the implementation of the budget of the Centre. An external audit of the Provisional Accounts was going to be performed by an audit company (Baker Tilly) during 25-31 March 2021. Previously, the Court of Auditors had performed two audits (in November 2020 and January 2021), which led to no preliminary findings.

15. Johan Carlson summarised the discussions in the Audit Committee noting that the AC had congratulated ECDC for the efforts made on the budget implementation in 2020 considering the challenges caused by the pandemic. The AC recommended that ECDC continues to carefully monitor the budget implementation in 2021. In conclusion, the AC recommended the Management Board to approve the Provisional Annual Accounts 2020.

The Management Board approved the Provisional Annual Accounts 2020, including Report on Budgetary and Financial Management.

### ***b) Report on the Implementation of the Work Programme 2021 (Document MB51/05)***

16. Maarit Kokki, Head of Executive Office, Director's Office, ECDC, briefed the Management Board on the current level of implementation of the work programme 2021. She recalled that an amended SPD 2021-2023 had been approved via written procedure on 1 March 2021, with additional activities and expanded scope and resources for some of the initially planned activities. This amendment had entailed an updated Financing Decision. No further changes to the SPD 2021-2023 were proposed at this stage.

17. Johan Carlson reported that the Audit Committee had taken note of the work programme implementation so far and had no specific comments.

The Management Board took note of the Report on the Implementation of the Work Programme 2021 up until present.

## **General update from the Director, including presentation of some elements of the European Ombudsman report on how the ECDC gathered and communicated information during the COVID-19 crisis**

18. Andrea Ammon, Director, ECDC, explained that she wished to bring to the attention of the Management Board some elements of a recent report of the European Ombudsman. On 23 July 2020, the Ombudsman had opened an own-initiative inquiry on how the ECDC gathered and communicated information during the COVID-19 pandemic, with a focus on the early stage of the crisis (Jan-April 2020).

An exchange of information and documents had taken place until November 2020, and the final decision of the Ombudsman was presented on 5 February 2021. The Ombudsman presents six specific suggestions for improvement aimed at enhancing the transparency in different areas.

19. Referring to previous discussions in the Management Board regarding ECDC's role in communicating with the general public, the Director noted that there was a need for a reflection in the Management Board on recommendation no 5, which stated that ECDC should revise its communication strategy, with a view to designating a wider target audience (the general public) for its communication work. Similarly, there was a need to discuss recommendation no 6 regarding the ECDC language policy as it was linked to the question on ECDC's role in communicating to the public. She suggested including this discussion on the agenda of the June MB meeting in order to have a consolidated view on these matters before responding to the Ombudsman.

20. In the discussion that followed, some MB members commented that, in their view, the Ombudsman seemed not to have fully taken into account the specific role of ECDC as well as the workload and challenges caused by the pandemic. The Management Board supported the Director's proposal to have a more in-depth discussion on the relevant Ombudsman recommendations during the June MB meeting.

The Management Board took note of the general update from the Director, and agreed to include a more in-depth discussion on the recommendations of the European Ombudsman on the agenda of the next Management Board meeting in June 2021, with focus on the recommendations relating to ECDC's communication policy.

## Update on COVID-19 related activities, including immunisation

21. The Director then briefed the Management Board on ongoing COVID-19 related activities. The presentation focused mainly on the work done in the area of detection and identification of SARS-Cov-2 variants, and the sequencing support provided to Member States since the beginning of February 2021.

22. Lucia Pastore Celentano, Head of VPD and Immunisation, Disease Programmes Unit, ECDC, presented ECDC's work in the area of vaccine effectiveness monitoring and ECDC's role in supporting the European Commission and Member States in developing vaccination strategies for COVID-19 vaccines. Concerning future publications, she mentioned that a technical report on the risk for SARS-CoV-2 transmission from reinfected or vaccinated individuals was expected to be published the following week.

23. In the discussion that followed, one MB member asked whether the population groups included in the vaccine monitoring studies would be extended once the vaccines were rolled out more broadly. She also stressed the importance of showing solidarity with the rest of the world by linking with the WHO COVAX initiative. One MB member asked whether the vaccine monitoring was based on the number of doses administered as reported by the vaccination centres or the number of doses delivered to them.

24. In responding to the last question on the number of administered vaccine doses, Lucia Pastore Celentano clarified that ECDC relied on the Member States to provide the denominator, as there could be differences in how Member States provided the numbers.

The Management Board took note of the update on COVID-19 related activities, including immunisation.

## Action plan to address the recommendations from the third external evaluation and the strategic and performance analysis of the ECDC response to COVID-19 (*Document MB51/06*)

25. Andrea Ammon, Director, ECDC, presented the progress made in addressing the recommendations of the third external evaluation on one hand, and the strategic and performance analysis of ECDC's response to the COVID-19 pandemic on the other hand. She explained that some of the actions had already been completed while others would be included in the SPD. The objective was to provide regular progress



updates to the Management Board. The Director Consultation Group (DCG) was also monitoring the implementation of the COVID-19 action plan on a monthly basis. This action plan is focusing on ten priority recommendations identified based on their impact and feasibility. She asked the Management Board whether they felt that the recommendations from the external evaluation were sufficiently covered, and whether they had any additional comments on the action plans from both evaluations.

26. Following the presentation, a number of comments were made. In general, the Management Board welcomed the proposed action plans, and noted that there were several overlaps in the findings of both reports. The MB Alternate for France, in her capacity as Chair of the MB External Evaluation Recommendations Drafting Group, suggested that it would be useful to integrate the recommendations from both evaluations into one document to facilitate the overview and follow-up by the Management Board. Referring to number 1 and 2 of the prioritised recommendations from the strategic and performance review, one MB member highlighted the importance of outputs being adapted to Member States' needs, and added that this required close cooperation between ECDC and the Member States, as well as through the HSC for crisis management. Concerning resources and capacity, she noted that it was important to have sufficient capacity to also carry out the regular activity during a crisis. This was a challenge in many Member States and she asked how this situation was handled in ECDC. Another MB member mentioned that ECDC seemed to be at a junction with the proposed strengthened mandate giving the Centre a more assertive position towards the Member States as well as increased visibility. He felt that the more future-looking strategic discussions on how to start implementing the proposed changes were somewhat missing in this context.

27. Referring to recommendation 2 of the third external evaluation (relating to the ECDC mandate), one MB member noted that a reference to non-communicable diseases (NCDs) was missing here. The MB had been in favour of going forward with an impact assessment in this area, and it has been seen during the COVID-19 pandemic that there is a close connection between communicable and non-communicable diseases whereby collecting additional health data would be beneficial. The Deputy Chair welcomed the proposed actions to get closer to the Member States as well as the efforts to increase the multilingual accessibility, which was important also during the pandemic. With reference to the external evaluation recommendation on increased cooperation between MB and AF, she suggested adding the Chief Scientist's annual report on the work of the Advisory Forum, which was a good example of an action implemented to improve the complementarity between the MB and the AF.

28. Andrea Ammon thanked for the feedback and noted that the recommendations and proposed actions could perhaps be put in the format of a report while trying to still keep it easy to follow. She agreed that there were a number of overlaps in the findings of both evaluations, which was also rather natural as the stakeholders were the same. She agreed that strong cooperation with the stakeholders in the Member States was crucial, and added that the question how ECDC can get closer to the countries would be discussed in the upcoming meeting of the National Coordinators of CCB and would also be one of the working group topics of the Third Joint Strategy Meeting. Concerning ECDC's capacity during crisis, she noted that parts of the planned work had to be deprioritised, while some important outputs such as World TB Day and reports on for instance TB, HIV and AMR had been kept. She agreed that ECDC was now at a junction; however, if the action plan did not focus so much on the future it was partly because many areas were already covered (e.g. Blueprint), and partly because the negotiations on the ECDC mandate were still ongoing and some of the proposed areas may not remain the same in the final legal text. She suggested reviewing the list of actions to see where the future look could be included. Concerning NCDs, she noted that she would be happy to support moving forward but added that her previous attempts in this direction had not been successful. Concerning translation of ECDC outputs into all EU languages, she mentioned that the challenge during the pandemic was that the situation was constantly evolving and the lifetime of some guidance documents was roughly three weeks making it difficult to embark on translations into 24 languages. In general, the aim was however to translate specific publications when considered useful and provided there was sufficient stability. Referring to the Chief Scientist's report on the work of the Advisory Forum, she noted that the last report was not necessarily representative for the normal work of the AF as most of the discussions in 2020 had evolved around COVID-19. Lastly, responding to a question from the Deputy Chair on how she had managed to motivate staff during the pandemic, she noted that it had not been necessary to motivate staff about the importance of the work; on the contrary, the pandemic had created a unique sense of unity among the staff contributing to the PHE.



The Management Board discussed the action plan to address the recommendations from the third external evaluation and the strategic and performance analysis of the ECDC response to COVID-19.

## **Closed session of the Members of the Management Board – Description of the process for possible extension/selection of the ECDC Director**

29. This item was conducted in a closed session.

30. Following the closed session, the Deputy Chair asked the Director whether her own wish was to continue as ECDC Director after the expiration of the current mandate. The Director replied affirmatively.

## **Update on ECDC Compliance**

31. Marie-Amélie Ekström, Legal Officer, ECDC, described the main steps of the declaration of interest process for MB and AF members. She noted that, in case of non-compliance, a member/alternate will be excluded from meetings and other activities, and the access to documents, written consultations and other communications will be cut. At this point in time, 98% of the Annual Declarations of Interest (ADoI) had been collected from MB Members and Alternates, and 93% from AF members and Alternates. She then gave an overview of the mitigation measures in 2021 concerning MB and AF as well as expert meetings and Rapid Risk Assessments. The COVID-19 pandemic had caused additional challenges due to the increased difficulty to monitor compliance for non-staff participating in ECDC virtual meetings, and the difficulty to adhere to the Independence Policy in some situations when prioritising tasks during the pandemic. Work was currently ongoing to make the eDoI app more user-friendly and to automate several steps of the CoI check process. There was also preparation for future linking of the eDoI app with a module in SRM for organisation of ECDC meetings in order to streamline the CoI check process.

32. Zofija Mazej Kukovic, Deputy Chair and MB member, European Parliament, noted that there was a broad legal basis behind the requirement to submit declarations of interest. She added that the European Parliament was very sensitive to transparency and could decide not to give discharge to an agency in case of non-compliance. This could cause a reputational risk for the Centre. The ECDC reputation should be protected collectively, and the Management Board should serve as an example in this regard.

The Management Board took note of the update on ECDC Compliance.

## **Update from the Presidencies of the Council of the EU**

### ***a) Update from the German Presidency of the Council of the EU***

33. Gesa Lücking, MB Alternate, Germany, gave a brief overview of the main results of the German EU Presidency<sup>1</sup> (July-December 2020). The Presidency programme was naturally heavily determined by the COVID-19 pandemic, and focus was put on improving the EU crisis management through strengthening the role of ECDC. One of the outcomes of the informal Health Council in July 2020 was a call upon the European Commission to expand the ECDC into a potent response centre for international health crises. It was therefore an achievement that the Commission managed to present, within such a short time frame, the legal proposals for the “European Health Union”, which were currently being negotiated. In addition, important steps were taken in establishing the European Health Data Space, the discussions on the Health Technology Assessment (HTA) were carried forward, and the new health programme “EU4Health” was agreed.

The Management Board took note of the update from the German Presidency of the Council of the EU.

<sup>1</sup> <https://www.bundesgesundheitsministerium.de/eu2020/en/topics-and-documents.html>

### ***b) Update from the Portuguese Presidency of the Council of the EU***

34. Rui Portugal, MB Member, Portugal, gave an update on the main priorities of the Portuguese EU Presidency (January-June 2021). Building on the German Presidency, the Portuguese Presidency will focus on the following topics: supporting sustainable, equitable and universal access to medicines and medical devices, promoting digital health, strengthening the EU role in public health, and reinforcing public health cooperation by building a European Health Union. Another priority will be tackling COVID-19; in particular, implementing the COVID-19 vaccination strategies and vaccine deployment. Two formal EPSCO meetings have been scheduled: the first one took place on 16 March via videoconference, the second will be held on 15 June in Luxembourg. A number of other events and expert meetings are also scheduled, part of which will be held via videoconference.

The Management Board took note of the update on the Portuguese Presidency of the Council of the EU.

### **Update from the European Commission**

35. John F Ryan, MB Member, European Commission, briefed the Management Board about the ongoing discussions on the European Health Union proposals. The Commission was actively engaging with Member States and the European Parliament to ensure a quick adoption of the legal proposals. So far, Member States welcomed the package, but raised concerns about possible duplications, data protection, data collection, and encroachments on national competence. Some Member States raised concerns regarding the proposed two-level structure of the Health Security Committee and possible risk of duplication with the IPCR. Member States supported the establishment of a health task force, debating whether this should be permanent or installed only in times of crisis. The Commission is working with ECDC on a draft concept paper which will be shared with Member States for their contributions. The Council Working Party on Pharmaceuticals and Medical Devices is discussing the last Chapters of the cross-border health threats regulation and the first four chapters of the new ECDC mandate. The Portuguese Presidency has set out several dates for discussion and aims to have a compromise text by the end of June.

36. The presentation also touched upon the ongoing work related to the “federation gateway”, i.e. a digital infrastructure to facilitate the interoperability of national mobile contact tracing applications in the Member States. It is proposed that this platform would be maintained by ECDC as part of its mandate. A platform for Digital Passenger Locator Forms has also been developed by the Commission in cooperation with EASA. The passenger locator forms are proposed to be integrated as a module in the EWRS system. Responding to a question from the ECDC Director, John F Ryan confirmed that the handover of the Passenger Locator Form to ECDC would happen after the system is completed and Member States onboarded. Similarly, the federation gateway would be transferred to the ECDC only once all Member States were on board. Responding to a question from the ECDC Director on the “Hera Incubator”, he mentioned that this initiative was launched by the Commission on 17 February and one of the action areas will focus on rapid detection of SARS-Cov-2 variants. As part of this, ECDC will receive additional funding to involve more Member States in sequencing support activities.

37. Following the presentations a few comments were made. The Deputy Chair noted that contact tracing applications were an important tool for preventing further spread but they were also rather controversial. One MB member reported of a heated debate in his country regarding data privacy versus the benefits of contact tracing. One MB member asked whether the interoperability of the mobile applications was restricted to the EU or foreseen to include other countries as well. She added that the passenger locator forms were interesting but rather challenging and noted that it would be useful to have transport agencies involved.

38. John F Ryan responded that the interoperability of mobile applications was foreseen to cover the EU only. For further details on the federation gateway and passenger forms he referred to the legal texts and Implementing Acts under development.

The Management Board took note of the update from the European Commission.

## Update on the planning of the ECDC Third Joint Strategy Meeting

35. Maarit Kokki, Head of Executive Office, Director's Office, ECDC, gave a short update on the plans for the Third Joint Strategy Meeting (JSM), which will be held in various stages: a virtual 'kick-off' meeting on 12 May 2021, virtual working group meetings during June and July, and a final plenary meeting on 30 September 2021. She noted that, listening to the discussions of the Management Board during the current meeting, the JSM seemed very timely as the objective of this meeting was exactly to engage in future oriented discussions to guide ECDC's work. She presented briefly the working group topics and added that the working groups will be predefined and include representatives of all constituencies (Management Board, Advisory Forum, CCB Directors and National Coordinators).

The Management Board took note of the update on the planning of the ECDC Third Joint Strategy Meeting (JSM).

### Any other business

39. The Deputy Chair thanked all the Board Members for their active participation and valuable contributions, and the ECDC staff for all their support.

40. The next regular Management Board will take place remotely on 16 June 2021.

## Annex: List of Participants

Country/Organisation	Representative	Status
Austria	Bernhard Benka	Member
Belgium	Lieven De Raedt	Member
Bulgaria	Angel Kunchev	Member
Croatia	Bernard Kaić	Member
Cyprus	Maroussa Konnari Jeronymides	Alternate
Czech Republic	Jozef Dlhý	Alternate
Denmark	Bolette Søborg	Member
	Stine Ulendorf	Alternate
Finland	Taneli Puumalainen	Alternate
France	Geneviève Chene	Member
	Anne-Catherine Viso	Alternate
Germany	Gesa Lücking	Alternate
Greece	Panagiotis Arkoumanas	Member
Hungary	Ágnes Dánielisz	Member
Ireland	Colette Bonner	Member
Italy	Francesco Maraglino	Member
	Sandro Bonfigli	Alternate
Latvia	Jana Feldmane	Member
Lithuania	Audrius Ščeponavičius	Member
Luxembourg	Thomas Dentzer	Alternate
Malta	Patricia Vella Bonanno	Member
The Netherlands	Francine L'Ortye	Alternate
Poland	Dariusz Poznański	Member
Portugal	Rui Portugal	Member
	Cristina Abreu Santos	Alternate

<b>Country/Organisation</b>	<b>Representative</b>	<b>Status</b>
Romania	Paul Iordache	Alternate
Slovakia	Ján Mikas	Member
Slovenia	Mario Fafangel	Alternate
Spain	Pilar Aparicio Azcárraga	Member
Sweden	Johan Carlson	Member
	Andreas Johansson	Alternate
<b>European Parliament</b>		
	Zofija Mazej Kukovič	Member
	Maria Eleni Koppa	Member
<b>European Commission</b>		
DG SANTE	John F. Ryan	Member
DG SANTE	Isabel de la Mata	Alternate
<b>EEA Countries</b>		
Liechtenstein	Silvia Dehler	Member
Norway	Øystein Riise	Member